



# Terrill Johnson Harris

Partner

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Co-Chair of the firm's Health Law Practice, Terri is an experienced health care lawyer and trusted advisor to a broad range of health care providers on regulatory compliance, major transactions and dispute resolution. She provides strategic regulatory counsel for her clients and regularly appears before administrative agencies.

She has more than three decades of experience in guiding clients in many aspects of regulatory compliance, strategic planning and risk management. Her clients include:

- acute care hospitals
- ambulatory surgical facilities
- assisted living facilities
- behavioral health facilities
- continuing care retirement communities
- hospice agencies
- health systems
- home health agencies
- laboratories
- mobile medical equipment companies
- nursing homes
- physician practices

Terri is particularly adept at working with health care clients that want to provide new or expanded services or acquire regulated equipment through the North Carolina Certificate of Need process.

She also has deep experience in health care-related litigation at the trial and appellate levels, including jury and nonjury trials, arbitrations and mediations.

## Services

- Health Law
- Privacy & Data Security
- Institutions
- Physicians, Dentists, Veterinarians & Other Health Professionals
- Residential Health Care Facilities

- Health Care Transactions

## Beyond Fox Rothschild

Terri served from 2022-2024 on the Legal Committee for LeadingAge, a nonprofit that represents more than 5,000 providers of aging services with a focus on advocacy, applied research and community-building to make America a better place to grow old.

She is also an active member of the Greensboro community. From 2017-2019, Terri served as Chair of the Board of Trustees of Friends Homes, Inc., a continuing care retirement community. Terri is involved with the Women's Professional Forum, volunteers her time for the attorney hotline of the Women's Resource Center and is an active member of New Garden Friends Meeting. She also began serving in January 2023 as Clerk of the North Carolina Yearly Meeting of the Religious Society of Friends, Inc. (NCYM, Inc.).

Terri presents frequently on a variety of health care compliance and risk management topics, and she has spoken at programs sponsored by LeadingAge North Carolina, the American Health Law Association, and the Health Care Compliance Association, as well as for individual clients.

## Before Fox Rothschild

Terri was Partner in Charge of the Greensboro office of Smith Moore Leatherwood LLP, which combined with Fox Rothschild in 2018.

## Bar Admissions

- North Carolina
- District of Columbia

## Court Admissions

- U.S. Supreme Court
- U.S. Court of Appeals, Fourth Circuit

## Education

- Duke University School of Law (J.D., *with honors*, 1990)
- Wake Forest University (B.A., *magna cum laude*, 1987)

## Memberships

- American Health Law Association
- North Carolina Bar Association
  - Health Law Section
  - Administrative Law Sections
- North Carolina Society of Healthcare Attorneys
- Law Firm Anti-Racism Alliance
  - Mental Health Care Subcommittee
- Defense Research Institute
- Greensboro, North Carolina Bar Association
- District of Columbia Bar Association
- Fourth Circuit Judicial Conference, Permanent Member
- Federal Bar Association, Middle District of North Carolina

## Board of Directors

- Women's Professional Forum (2013-2014)
  - Co-Chair, Devoted to Diversity Special Interest Group, 2020-2021

- NCYM, Inc. (2021-present)
- Friends Homes, Inc. (2007-2012, 2014-2019)
  - Chair, 2017-2019

## Honors & Awards

- Named to "Excellence in Law: Icons" list by *North Carolina Lawyers Weekly* (2025)
- Recognized in the *Chambers USA* Guide for Health Care in North Carolina (2015-2025)
- Recognized among *Triad Business Journal* Outstanding Women in Business (2018)
- Named to "Super Lawyers" list for Health Care in North Carolina by *Super Lawyers* (2009-2020, 2024-2026)
  - Named to "Top 50 Women" list in North Carolina (2009, 2018-2019)
- Named Greensboro *Best Lawyers* Litigation-Health Care Lawyer of the Year (2019)
- Selected to the "Best Lawyers in America" list for Health Care Law (2007-2024, 2026), Commercial Litigation (2013-2024, 2026) and Litigation - Health Care (2018-2024, 2026) in Greensboro, NC by *Best Lawyers*
- Named to the "Lawyer of the Year" list in the North Carolina Triad for Health Care Litigation by *Best Lawyers* (2021, 2025)
- Rated AV Preeminent™ by Martindale-Hubbell®