



# Harlene Silvern Kennedy

Counsel

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A dealmaker and problem solver, Harlene focuses her practice on real estate and corporate matters, counseling clients in regard to public-private partnerships and financing as well as transportation, technology and data privacy matters. She also serves as a title agent for the firm's Florida offices.

Harlene assists entrepreneurs, local government, borrowers, developers, lenders and a broad range of corporate entities with structuring, negotiating and documenting commercial and real estate transactions to ensure compliance with local, state and federal regulations as well as fulfilling their contractual obligations and reaching their goals. Skilled at resolving conflicts, she is adept at bringing parties together to strike deals that reduce risk and maximize potential gain.

Harlene works with her clients to understand their industry and their business goals in order to design transactions that leverage their strengths and achieve the desired results. A direct communicator, she avoids complicated legal jargon, ensuring clients are clear about each step to avoid misunderstandings that can lead to delays and potentially costly disputes.

As a former assistant city attorney, Harlene is an indispensable ally in negotiations with the public sector. She has extensive experience both representing and negotiating with state and local government entities.

## Services

- Real Estate
- Corporate
- Architecture, Engineering & Design Professional Firms
- Construction
- Eminent Domain, Condemnation & Real Estate Valuation
- Federal Government Contracts
- Infrastructure & Development
- Alternative Dispute Resolution
- Transportation & Logistics

## Select Accomplishments

- Completed complex railroad agreements, allowing Amtrak access to DART rail
- Drafted first right-of-way ordinance in South Texas (San Antonio)
- Completed construction and resolution of complex issues with new municipal wastewater installation in Florida Keys
- Completed grant-funded construction for municipal park by take-over agreement in Miami-Dade County, Florida

- Handled closing on the sale of the Macmillan Building, a 31-story office tower in New York City
- Completed complex interactive equipment, WiFi and data infrastructure agreement for transportation agency in Texas

### Before Fox Rothschild

Harlene has decades of experience practicing real estate law in the public and private sectors in Texas, Florida and New York. In addition to being a real estate partner at a mid-sized law firm, Harlene spent nearly 10 years as an Assistant City Attorney in Texas in the Eminent Domain and Public Works Departments and nine years in charge of real estate and transactional work at a large government transit agency.

### Beyond Fox Rothschild

Harlene is committed to her community and previously served as an instructor for Literacy Instruction for Texas (LIFT-Dallas) and is on the local Board of Jewish Family Services.

### Bar Admissions

- Texas
- Florida

### Court Admissions

- U.S. District Court, Western District of Texas

### Education

- University of Oklahoma College of Law (J.D., *cum laude*, *Order of the Coif*, 1984)
  - Attended final year at New York University School of Law
- University of Miami (B.A., *cum laude*)

### Memberships

- Former Director, National Council of Jewish Women (Kendall/Miami Chapter)
- Former Member, Miami-Dade Foster Care Review Panel
- Former Member, Leadership San Antonio Steering Committee
- Former Commissioner, City of San Antonio Historic Design and Review Commission

### Board of Directors

- Jewish Family Services, San Antonio
- Former Board Member, Miami Dade Community Relations Board

### Languages

- Spanish